

### Workplace Whistleblowing: What Your Board Needs to Know

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### Agenda

- 1. What is Workplace Whistleblowing?
- 2. Promoting the Value of Whistleblowing
- 3. Promoting an Effective Programme
- 4. Future-Proofing Your Programme
- 5. Key Takeaways



#### **Your Presenters**



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### What is Workplace Whistleblowing?

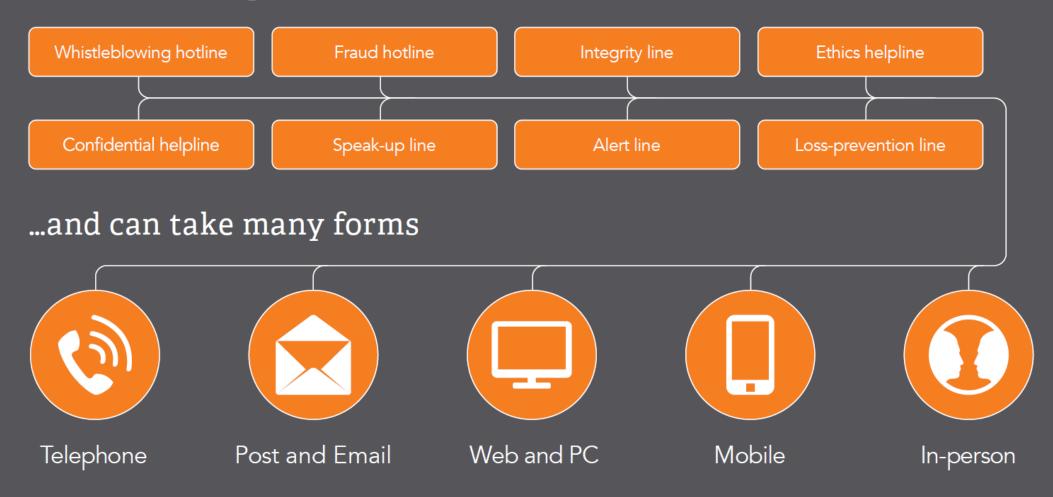
#### What is a "Whistleblower"?

A whistleblower is an employee, or external stakeholder, who reports a concern or suspected wrongdoing that may have occurred within the workplace.





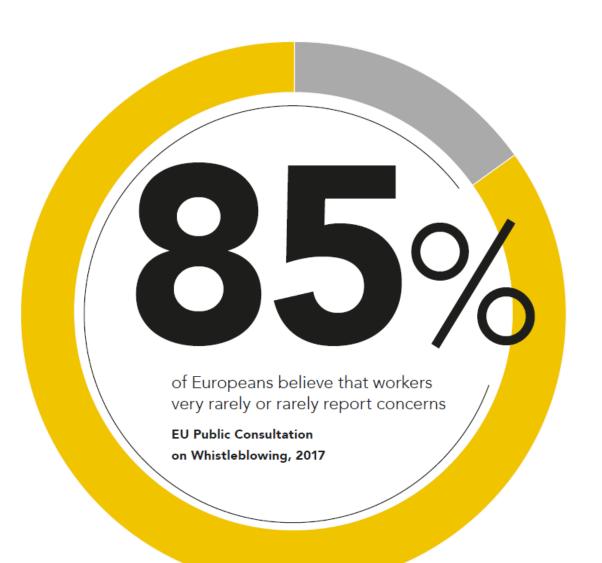
#### Whistleblowing channels are known by many names...





### Promoting the Value of Whistleblowing

#### #1: It's not good news if your employees aren't raising any concerns



of respondents have had information or concerns about misconduct at work

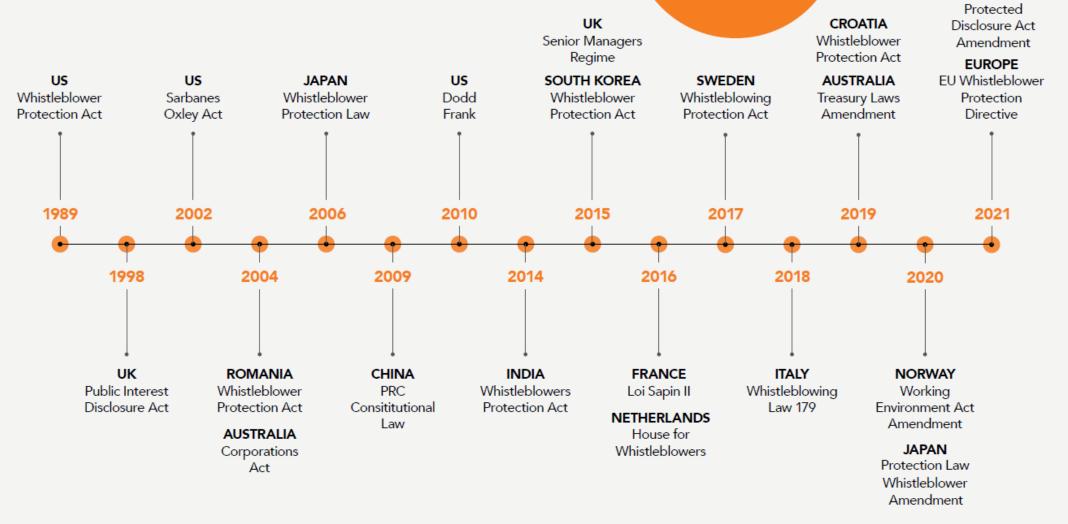
56% of these chose not to report

EY Fraud Survey, 2017

## #2: Establishing a whistleblowing process is a legal requirement



Maximum infringement fine introduced by the Australia Treasury Laws Ammendment, 2019





**NEW ZEALAND** 

### #3: The more whistleblowing reports you receive, the better

#### ORGANISATIONAL BENEFITS OF RECEIVING A HIGHER NUMBER OF WHISTLEBLOWING REPORTS

2.8%

increase in return on assets

fewer material lawsuits

6.9% 20.4%

reduction in settlements

fewer negative news stories

George Washington University, Evidence on the Use and Efficacy of Internal Whistleblowing Systems, 2018





### Promoting an Effective Programme

## #4: Your employees must trust your whistleblowing programme

YOUR EMPLOYEES SHOULD KNOW
HOW TO RAISE THEIR CONCERNS AND
CAN SUBMIT A REPORT AT ANY TIME

4in 5

employees do not know their company has a whistleblowing hotline

EY Fraud Survey, 2017

YOUR EMPLOYEES SHOULD FEEL SAFE AND AFFORDED A HIGH DEGREE OF CONFIDENTIALITY

80%

of workers do not report due to fear of legal consequences

EU Public Consultation on Whistleblowing, 2017

EVERY REPORT SHOULD BE INVESTIGATED PROMPTLY AND APPROPRIATE ACTION TAKEN

35%

of workers do not report as they believe no action will be taken

EU Public Consultation on Whistleblowing, 2017



### #5: The more reporting channels you provide, the more reports you will receive

MEDIAN NUMBER OF WHISTLEBLOWING REPORTS RECEIVED PER ORGANISATION

# 1 Report per 100 employees

Available reporting channels: Web and Telephone

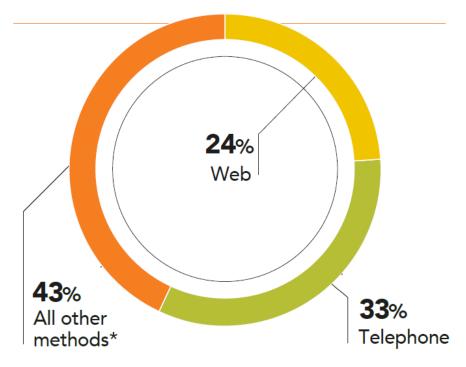
# 2 Reports per 100 employees

Available reporting channels: All channels\*

\*includes Web, Telephone, Mobile, In-Person, Email and Post

NAVEX Global Whistleblowing Hotline Benchmark Report, 2020

PERCENTAGE OF WHISTLEBLOWING REPORTS MADE BY REPORTING CHANNEL



\*includes Mobile, In-person, Email and Post

NAVEX Global Whistleblowing Hotline Benchmark Report, 2020





### #6: Anonymous whistleblowing reports are valuable

REPORTS MADE BY TELEPHONE

**Anonymous Reports** 

Named Reports

REPORTS MADE BY WEB

**Anonymous Reports** 

Named Reports

NAVEX Global Whistleblowing Hotline Benchmark Report, 2020

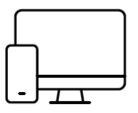


### #7: Regulations require minimum whistleblowing standards

#### REGULATIONS MAY REQUIRE A WHISTLEBLOWING PROGRAMME TO:



provide clear information on the internal reporting process and the reporting channels to the competent authority



allow reporters to submit a report in writing, and/or orally, and/or via a personal meeting



confirm receipt of the report to the reporting person and the status of the internal investigation and its outcome within set timeframes



to handle all personal data in accordance with the GDPR and store all reports in a safe place



provide robust protection against all direct and indirect forms of retaliation against the reporting person and other protected parties

EU Whistleblower Protection Directive (Directive (EU) 2019/1937)



## #8: Whistleblowing improves your risk and compliance programme outcomes



**1. Prevent** wrongdoing

**2. Mitigate** business risks

**3. Enhance** your brand

Organisations that embrace whistleblowing as an important source of information find that managers have better information to make decisions and control risk.

UK Gov, Dept Business, Innovation and Skills

### Key takeaways

- Whistleblowers are the number one source of information on wrongdoing (ACFE, 2020)
- 2 Make whistleblowing a tangible benefit position it as a positive activity
- A strong speak up culture supports a culture of compliance and ethics



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